

Education

Open Universiteit

Knowledge Systems

1994 - 1996

Course

Zuyd Hogeschool

Computer Science and Engineering

1989 - 1994

Bachelor

https://www.zuyd.nl/

MTS Maastricht

Electronics

1985 - 1989

Diploma

Languages

Dutch



English



German



Harald Hagenaars

Innovation Strategist & Consultant

Profiles

in haraldhagenaars



o haraldhagenaars

Summary

Innovation strategist and program lead with 30+ years of experience bridging deep tech, business strategy, and implementation. I specialize in guiding organizations through complex digital transitions — from emerging technologies like AI, robotics, and sensor analytics to embedded adoption within mobility, infrastructure, and industrial environments.

My background spans product innovation, corporate development, startup creation, and digital ecosystems — always focused on aligning long-term vision with operational reality. Comfortable at the intersection of IT, OT, and field execution, I help teams turn strategy into measurable outcomes.

Skills

Digital innovation strategy



AI and sensor data applications



IT/OT integration & systems thinking



Technology adoption & scaling



Cross-functional program leadership



Innovation portfolio & Roadmap development



Product-Market validation & Go-To-Market Strategy



Technology scouting & due diligence



Lean Startup & Agile working



Experience

Diractions Consulting

https://www.diractions.eu

Innovation Strategist & Consultant

Freelance consulting services, whereas I support innovation efforts that aim for real-world adoption and lasting value, through:

January 2023 -

Veldhoven

- Opportunity discovery & Customer validation
- Innovation pilots & Adoption readiness
- Technical assessment & Partnership mapping
- Ecosystem & Portfolio design See examples of recent consultancy projects successfully finished or still ongoing in the section below.

February 2019 - January 2023 AI in Motion

Co-Founder Eindhoven https://aiim.ai/

- Co-founded a deep-tech startup focused on AI-powered localization and perception for mobile robotics and AGV/AMR platforms Shaped and validated product-market fit by engaging directly with customers to translate operational pain points
- into actionable product features
- and funding rounds Guided early go-to-market strategy, including qualification of pilot customers and prioritization of high-potential

Oversaw technical scoping and validation of enabling technologies (perception, mapping, navigation, sensor

- fusion) Built the initial engineering and product team; hired, onboarded, and coached team members and team manager
- Acted as primary liaison with lead investor (Navinfo Europe), enabling alignment on IP, talent exchange, and
- Combined entrepreneurial mindset with a consultative approach toward both investor and external partners balancing vision with execution
- January 2018 December 2021
- Corporate Development Director Eindhoven & Beijing, China https://www.navinfo.eu

Led the corporate development function, building the processes, portfolio, and governance model to support strategic innovation across AI, robotics, computer vision, and sensor technologies

embedded managers (BD and PM) in the AI in Motion spin-off (total team size: 6 FTE) Defined and executed the innovation portfolio, targeting domains such as AI perception, lidar, sensor fusion,

Initiated and co-led strategic investment projects — including the co-founding of AI in Motion as a venturebacked deep tech startup

Led technical and commercial due diligence for partnerships, spin-offs, and acquisition targets, producing fact-

- based evaluations and business model assessments
- Applied lean corporate startup methodologies to guide investment decisions and de-risk new ventures Drove high-quality decision-making by clarifying strategic outcomes, surfacing technical risk, and aligning
- BD & Innovation Manager Eindhoven & Beijing, China
 - Acted as the technical interface to OEM customers during RFQs translating complex requirements into

Motion and future Navinfo Europe innovation activities

Allocations 2006 - 2009 Veldhoven

• Continued the entrepreneurial focus of Allocations within Mapscape, combining startup thinking with structured

real-time issue reporting by citizens • Supported the founding of Mapscape by co-developing the startup's strategic business plan — which led to a fulltime role in new business and innovation leadership

Designed and built a community-driven infrastructure maintenance system using Google Maps APIs, enabling

Started as Software Architect in the CARIN navigation team, leading the map database technology discipline

modular deployment of map data services across OEM platforms Promoted to product management role for connected travel information services (C-IQ), supporting both OEM

• Designed next-generation in-car navigation platform using Java and object-oriented methodologies, enabling

 Led cost-down product planning initiative, reshaping the roadmap to meet aggressive financial targets while maintaining service scope and quality

Owned end-to-end responsibility for aligning product vision with platform capabilities, supplier input, and

- Ordina High Tech Automation November 1997 - August 2000 System Engineer
 - supporting precise and traceable lab workflows All projects emphasized modular, hardware-integrated architectures and cross-functional collaboration

Designed, implemented, and tested a pharmaceutical analysis system for Biomerieux Organon Teknika,

• Developed CCTV network applications for Siemens Atea, focusing on modularity and integration with legacy

interactive multimedia formats • Gained early experience in embedded software, optical media technologies, and multimedia systems innovation

At Philips PDO, built measurement applications for magneto-optical disc quality control

Integrating Geospatial Intelligence and AI agents into a Travel Agency' Digital Strategy

Tasked with enhancing a digital strategy (apps, websites, paper maps) for a travel agency, I developed a strategic

• Leading an exploratory robotics project to engage stakeholders in healthcare and elderly care sectors Conducted in-field visits to hospitals and care homes to identify unmet needs around social inclusion, reception

tasks, and internal delivery

https://colab.nl/

Trailblazer & innovation manager

colab.nl

• Use cases span healthcare, education, and corporate environments — with pilots focused on reception functions,

June 2024 - December 2024

December 2023 - May 2024

September 2024 -

August 2000 - June 2006

Collaborating with a leading technical university, I played a key role in securing consortia partners for a research initiative focused on self-driving vehicles and Mobility-as-a-Service (MaaS). My contributions spanned from identifying industry partners with real-world use cases to structuring the project proposal, defining the financial

Diractions Consulting

social dialogue, and interactive learning

Driving AI Innovation in Autonomous Mobility Research

Eindhoven University of Technology / EAISI

Transforming Market Intelligence Through AI-Driven Data Solutions In an internal initiative, I led the development of a dynamic market intelligence platform for the AD/ADAS supply

https://www.sw.siemens.com/en-US/services/engineering-consulting/simcenter/testing-facilities/ For a multinational leader in ADAS V&V, I spearheaded the exploration of a joint venture (JV) in a high-growth geographical market to expand the reach of their core service: critical scenario simulation. Leveraging both primary

chain. By structuring extensive market research data into a graph database and integrating it with a chat-based AI interface, I enabled seamless data accessibility. This innovation improved strategic decision-making capabilities and

German Startup in Sensor Data Analytics Pivoting Strategy for Startup

with both customer needs and investor expectations. I designed and led a targeted workshop covering customer pain points, value proposition refinement, business model adaptation, product and IP strategy, and necessary investments. The insights gained were synthesized into a revised business plan, resulting in an adapted go-to-market

Q1-Q2 2023

Astrata Europe January 2023 - June 2023 Unlocking Scalable Growth for Fleet Management Software ** https://www.addsecure.nl/newsroom/addsecure-neemt-de-europese-telematicadivisie-van-astrata-over-en-

versterkt-daarmee-zijn-positie-in-de-transport-en-logistieke-sector/

A mid-sized fleet management software provider faced stagnation, with early-stage apps and telematics data analytics services failing to meet projected growth figures. Engaged to diagnose and resolve the challenge, I conducted an in-depth assessment of their market positioning, their internal development roadmap, and business models. Through this ongoing engagement, I identified eight high-impact growth strategies designed to elevate the company within the value chain and significantly boost revenue potential.

Led development of stage-gated business roadmap, aligning technology maturation with commercial milestones

AI/computer vision roadmap

NavInfo Europe

Managed and coached a cross-functional team of corporate development managers, a strategy manager, and two

simulation, anonymization, and next-gen automotive chipsets

business, technology, and product teams

crowdsourced data) into commercial offerings

A https://www.mapscape.eu

actionable solutions

program delivery

Siemens VDO Automotive

and aftermarket segments

customer needs

hardware

- Acted as a bridge between Chinese investment stakeholders and European innovation hubs, facilitating joint roadmap alignment and IP transfer strategies
- Mapscape November 2007 - December 2017
 - program design

Led new business development and early innovation programs, blending technical pre-sales with strategic

Co-led internal innovation initiatives, resulting in the 2015 launch of an AI research lab — the foundation for AI in

• Drove the transformation of customer innovation requests (e.g., autonomous driving, sensor analytics,

Founder / Consultant

• Delivered consulting projects across municipal, national, and international clients focused on geodata

aggregation, map-based services, and location-based technologies

Software Architect → Product Manager Eindhoven, Sofia Antipolis (F), Frankfurt am Main (D) within a multi-site (NL/D/F) development program

- Managed strategic relationships with content partners including ViaMichelin, VARTA, Falk Marco Polo, and others to align on roadmap and delivery
- Herentals (B), Boxtel Contributed to software design and development for real-time systems across multiple client projects
- February 1994 November 1997 **Philips Electronics** Software Engineer Eindhoven https://www.philips.com

Developed embedded software for two Philips business lines: PDO Media and Interactive Media Systems

At Philips Interactive Media, contributed to application development for CD-i and VideoCD platforms, exploring

- **Recent Consultancy Projects** Well-known campsite travel organisation June 2024 - June 2025
- enriched user experience, positioning them for long-term competitive advantage. This included working towards a longer term vision of integrating AI agents for smarter searching and automated booking.

• Co-developed a positioning paper and adoption concept for a socially inclusive service architecture — combining

roadmap for incorporating geographic data—maps, points of interest (POIs), and routes—into their digital channels. This included refining their GTM strategy and identifying key integration opportunities to create a seamless, data-

communicative telepresence robotics with personalized activity platforms Aimed at reducing social isolation, enhancing development opportunities, and improving mental well-being through robot-mediated interaction

https://www.tue.nl/en/research/institutes/eindhoven-artificial-intelligence-systems-institute

- framework, and developing a comprehensive dissemination plan. This strategic approach positioned the university's research at the forefront of establishing an ELSA Lab (Ethical-Legal-Societal Aspects).
- Siemens/TASS August 2023 - December 2023 Facilitating Market Expansion Through Strategic Joint Ventures

enhanced the organization's ability to navigate the evolving landscape of autonomous driving technology.

- and secondary market research, I applied strategic frameworks to identify the best-fit local partners. Through a rigorous SWOT analysis, I refined an initial partner candidate list down to a highly qualified shortlist. This strategic approach provided the client with a strong foundation for the next phase of JV discussions.
- Supporting a startup specializing in sensor data analytics for automotive clients, I facilitated a strategic pivot to align

(GTM) strategy and a favorable reassessment by investors.

Interests	
Abstract Photography	
Fitness	
Hiking	
Cooking	
Travelling	
Experimenting with AI Agents prompt engineering, hugging face, model context protocol, retrieval augmented generate	tion, graph databases
Home Automation	
Home Assistant, Nodered, ESP32, Sustainability	
Certifications	
Fundamentals of MCP Hugging Face	June 2025 ertificates/haraldonthemoon/2025-06-
AI Agents Fundamentals	April 2025
Hugging Face **Page 1.5	/certificates/haraldonthemoon/2025-04-
Strategic Planning Foundations LinkedIn Learning	April 2021
Your Product or Service Strategy Explained LinkedIn Learning	November 2020
De basis van Intellectueel Eigendom Octrooicentrum Nederland	November 2019
Netwerken en Personal Branding Schouten en Nelissen	November 2012
Business Technology Roadmapping Stichting PATO	May 2004